# Franchising and Licensing





# How to legally structure your franchise in Mexico?

Our partners Jorge Mondragón, Pablo Hooper and Alberto Pliego with our counsel Lucía Fernández and our associate Priscila Adalid, reflect about one of our most innovative areas: Franchising and Licensing.

In this brief article they talk about the area and some of its most relevant topics.

## What is a Franchise under Mexican Law?

In accordance with article 245 of the Federal Law for the Protection of the Industrial Property Law (Ley Federal de Protección a la Propiedad Industrial) ("IPL"), a franchise agreement shall exist when: (i) a trademark owner/holder is licensing its trademark to a third party, (ii) a franchisor provides franchisee any kind of know-how or technical assistance; and (iii) a franchisee acquires the right to

sell the products produced by franchisor in a uniform manner and with the operational, commercial and administrative methods set forth by franchisor, so that the products provided to any customer maintain the same quality, prestige and image. If the content of an agreement contains these elements, it is considered a franchise agreement under Mexican law.

## Types of Franchise

#### a. Single-unit franchise agreement.

In single-unit franchise agreements, the franchisor grants to the franchisee a licence over trademarks, and provides know-how and technical assistance so that the franchisee may develop and operate only one franchise unit at a specific location or within a defined zone. A single-unit franchise creates a **direct relation between the franchisor and the franchisee**, who operates the unit franchise. These franchises are normally used for service business, such as food service, lodging, real estate, home inspection and automotive services.

#### b. Multi-unit franchise agreement

In multi-unit franchise agreements, the franchisor grants to the franchisee a licence over trademarks, and provides know-how and technical assistance so that the franchisee may develop and operate two or more franchise units at specific locations or within a defined zone. Typically, multi-unit franchises are used for businesses that require a single operator in a defined territory. Radius protection may be granted to the franchisee, but usually the franchisee is not granted an exclusive right over a territory. This prevents encroachment, advertising and intrabrand competitive problems that might arise if multiple franchisees develop the same business in a single market.

### (c) Master franchise agreement

In a master franchise model, the parties enter into an agreement considering a **specific area of expansion**, and the master franchisee is in charge of developing the franchised business in such delimited area, state or country. This type of agreement also prevents encroachment, advertising and intra-brand competitive problems that might arise if multiple franchisees develop the same business in a single market.

A master franchisee is usually granted the following rights: (i) the exclusive right to develop franchise units in a specific territory; (ii) the right to sub-franchise, including the right to sub-license the use of the trademarks; and (iii) the right to use the trademarks and know-how, and to receive technical assistance. Also, it is a common practice that the parties agree to a mandatory development schedule that sets forth the minimum number of unit franchises that the franchisee, directly or through subfranchisees, should develop.